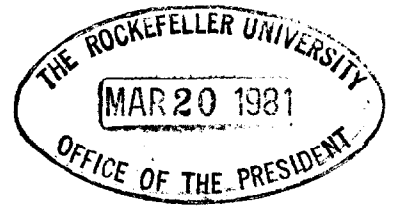


MILBANK MEMORIAL FUND

1 EAST 75TH STREET  
NEW YORK, NEW YORK 10021



ROBERT H. EBERT, M.D.  
PRESIDENT

[212] 570-4806

March 17, 1981

Dear Josh

Recently Josh Lederberg, Gerry Laubach, Paul Marks and I dined together, and as might be expected we had a lively discussion of the changing health policy scene in Washington, including in this context, the future of the Ad Hoc Seminar. It was a consensus that the group should continue, developing along the lines already begun with the type of meeting held with Donald Kennedy. It was felt that more than ever there was a need for occasional (ad hoc) meetings of industrial and academic leaders to discuss current and future issues of science policy. The model of the Council on Foreign Relations was mentioned, but on a far less ambitious scale. ✓

Since that time we have put down some thoughts in writing as to how the new Ad Hoc Seminar might be organized, and I am attaching that document. Also attached is a list of the proposed members of the expanded group.

The purpose of this letter is to ascertain your interest in continuing our past meetings in this new format. When we hear from a sufficient number of both industrial and academic members, we will proceed promptly to organize the first meeting. We hope to get in a couple of meetings before summer is upon us. ✓

Any suggestions you may have will be welcome.

Sincerely,

A handwritten signature in dark ink, appearing to read "R. Ebert".

Robert H. Ebert, M. D.

Enclosures

cc: Dr. Joshua Lederberg ✓

This is the letter that  
is going out.